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Holcim (Liban) S.A.L. Beirut Lebanon, PO Box 11-396 Beirut Chekka Cement Plant, Lebanon

TO WHOM IT MAY CONCERN

Dear Sir/Madam,

By this letter we would like to express our sincerest appreciation for the works that we were provided by "Systems Automation Technologies" (SAT Ltd. – Sofia, Bulgaria) during the Turnkey Project, called Integration for MV Power Plant and Substations Upgrade at Chekka plant, Lebanon.

The project was successfully completed by SAT Ltd., within the contractual schedule.

Power supply of Chekka plant was provided from local Power Plant with 8 pcs. Diesel Generators. SAT's Project comprise with replacement of equipment in the Power Plant and all Plant Substations, delivery and pulling of new 35kV and 6kV cables, as well new SCADA and optical network for control and monitoring of the Power Plant and 35kV and 6kV power distribution.

The project was realized in III phases during the Kiln stoppage:

I phase, year 2014 - Retrofit of part of 6kV Switchgears.

II phase, year 2015 - Replacement with new 35kV and 6 kV Switchgears for all Substations.

III phase, year 2016 - Reconstruction of the Power Plant, including new Control System for all Generators (7pcs. - 7MVA and 1pc. - 23MVA), equipped with Siemens devices and new Switchgears - 35kV and 6 kV.

During the project, SAT Company has shown a high level of professional competence and quality of the works.

We are pleased to mention that Holcim standards were properly maintained by SAT Ltd.

The results of our cooperation clearly indicate that SAT Ltd., Bulgaria and Holcim (Liban) S.A.L. have made a strong technical partnership and business cooperation.

Holcim (Liban) S.A.I